'From Early Stage to Scale: Sustaining Results of G4AW Program'



Regional Workshop 17 and 18 May 2018- Safari Park Hotel Nairobi, Kenya

## Findings day 1





Markets:

- 1. Developing a proof of concept is not a problem but bringing it to a market is difficult.
- 2. Many times a market is immature.
- 3. Many financial products for farmers are not bought by them
- 4. There is a gap between supplier and client
- Many of the projects have the same questions expanding services and about the delivery of the services to the clients.



## Businesscase

- 1. The discussion was not about satellite data or modeling but it was about setting up business
- 2. Many projects come into a business mode at the end of the project instead of at the start.
- 3. Projects focus at first on piloting for a proof of concept
- 4. To develop a viable businesscase it turns out having multiple service model instead of a single service provision.
- 5. The way scaling has to be undertaken by the projects is unclear



### **Enabling conditions**

- 1. Government: The role but also the support of the government is essential for success of the projects and is not always in place
- 2. Bank: The role of the banks is not well defined. They ask for accurate and reliable information; They are interested in derisking
- 3. They have little clients among farmers
- 4. Financial Institutions aren't on board
- 5. Scaling: Projects must go to scale; the agribusiness is ready to scale
- 6. ITC: Blockchain can be regarded as an instrument to spread risks as its increase traceability
- G4AW need more business entrepreneurs, people who are skilled to build businessmodels

Findings day 1 From early stage to scale

## **Programme level**

- 1. Risk mitigation
- 2. More go-no go moments

## **Project level**

- 1. None of the projects can reach the previous determined numbers in time or do come close to the numbers assumed
- It was useful exercise to sit together and discover a mutual interest among all the partners implement projects. It should have been organized earlier.

Findings day 1 From early stage to scale



Scaling??

- Not only ideasTo be analytic on this process
- •The scaling scan for PPP projects

PPPlab. Has a scaling scan URL:
https://ppplab.org/wp/wp-content/uploads/2017/11/PPPLab-Scaling-Scan.pdf





## Take up the challenges to create scale

## The role of Agrispaces Nairobi



Characteristics of the targetgroup







Where is the project now in terms of :

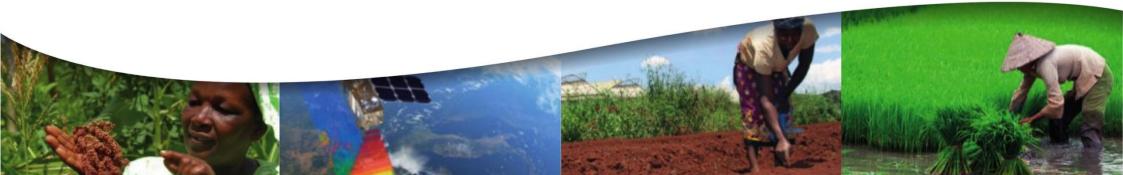
- Development of the solution is there a service/app?
- How many farmers are using it?
- Planning for the remainder of the project period
- Does the project also (intend to) target other stakeholders in the value chain?

#### Achievements

- What has not (yet) been achieved?
- What has been achieved that was not planned for?
- What makes you very proud?
- What was a disappointment

#### Lessons

- What are the strong points of the project
- What would you do differently if you could redo the project



## **Business case**



At the start of the project:

- Market potential: number of farmers to reach with the services/app
- Which business model was intended at the start of the project
- What is the business case please provide number of clients, sales, etc

At present:

- How did/will the business model develop during the project: are there any changes made or foreseen in the business model?
- What lessons did you learn with regard to the business case of the project

Looking at the future:

- Who will be the business owner of the services/apps after termination of the project?
- Will the product and business case be ready for market introduction ?
- What additional activities and/or resources are needed upon completion of the project to ensure that the product can be successfully introduced and continued in the market?





Most important lessons:

- 1. 2.
- 3.

Will the service/app be sustainable upon completion of the project:

- Technically ? What should be added or change to make it (more) sustainable
- Business case ?





# Thank you for your attention

